

C O N T E N T S

	Pages
P r e f a c e	a - d
Abbreviations	v
List of Tables	vi - viii
The Map	
<u>Chapter I : INTRODUCTION</u>	1 - 53
The Problem,	
Objectives of the Study, Research Questions	1 - 10
Methods of Enquiry	10 - 24
Overview of Existing Literature	24 - 39
JUSTIFICATION OF THE STUDY AND PLAN OF THE STUDY	39 - 43
Notes and References	44 - 53
<u>Chapter II : THEORETICAL FRAMEWORK</u>	54 - 102
Introduction	54 - 55
Development, Rural Development, Integrated Rural Development	55 - 61
Policy Implications	61 - 64
Administrative and Organisation Constraints in Rural Development	64 - 68
Problems of Rural Development Administration	68 - 81
Participation, Decentralisation, Coordination Communication, Supervision	68 - 81
Changing nature of Development Administration	81 - 88
Notes and References	89 - 102
<u>Chapter III : RURAL DEVELOPMENT IN INDIA</u>	103 - 154
Introduction - A Policy Perspective	103 - 112
Rural Development - Before Independence	113 - 114
Rural Development - After Independence	115 - 123
Community Development Programme	115 - 117

....contd....

New Agricultural Strategy : The IADP and IAAP	117-118
The Shift in Focus - Towards Distributive and Social justice	118-121
Recent Trends - IRDP	121-123
Problems of Organisation and Management of Rural Development	123-137
The Origin	123-124
The Emergence of Politico-Administrative structure	124-126
Characteristics of Rural Development Administration	126-137
The State and the Panchayati Raj	137-139
P.R. Institutions - the instrument of Political and Administrative Decentralisation	140-141
Role of the P.R. institution in Development	141-143
The Task Ahead	143-144
Notes and References	145-154
<u>OF STUDY:</u>	
<u>Chapter IV : UNIVERSE, DARJEELING DISTRICT AND ITS SOCIO-ECONOMIC PROFILE</u>	155-215
The People; Linguistic Group, Male-Female Ratio, Scheduled Caste/Tribe, Rural-Urban Ratio, Density of Population, Occupation	155-165
Rural Development Activities : Agriculture and Allied Agricultural Activities	167-174
Industries	175-181
Comparative Statistical Data: Darjeeling and Other North Bengal Districts	181-183
Proportion of Rural Population Served by Different Amenities	183-187
Political Development and Political Process	187-209
Notes and References	210-215
<u>Chapter V : AGENCIES AND ORGANISATIONAL UNITS FOR RURAL DEVELOPMENT IN THE HILL AREAS OF DARJEELING</u>	216-425
Introduction : Factors Responsible for Special Administrative Arrangement in the Hill Areas	216-221
Operationalisation of Organisational Concepts : Linkages, Decentralisation, Participation, Coordination, Communication, Supervision.	221-229

	Pages
<u>The Darjeeling Gorkha Hill Council : Objectives, Organisation</u>	229-232
Organisational Issues : Linkages, Decentralization, Participation, Coordination, Communication, Supervision	232-251
Integrated Annual Action Plan, DGHC	251-262
Conclusion	262-264
<u>The Hill Area Development Council</u>	264-292
Background, Objectives, Organisation	264-270
Organisational Issues : Linkages, Decentralisation, Participation, Coordination, Communication, Supervision	270-284
The Accelerated Hill Development Plans	284-292
Conclusion	292
<u>The Panchayati Raj Experiment in West Bengal</u>	293-330
Introduction, The West Bengal Experiment : Organisational Issues, Linkages, Decentralisation, Participation, Coordination, Communication, Supervision	296-315
Functions of the Panchayats	315-319
Panchayati Raj Experiment in the Hill Areas, Organisational Issues	319-324
Panchayat Activities in the Hill Areas	324-330
Conclusion	330
<u>(Council) District Rural Development Agency, Darjeeling</u>	331-358
Introduction	331-332
Organisational Issues	332-345
Development Activities of C.R.D.A.	345-357
Conclusion	357-358
<u>The West Bengal Comprehensive Area Development Corporation - A Study of Kalimpong Project</u>	358-381
The Experiment in West Bengal	358-361

	Pages
Kalimpong Project, Organisational Issues : Linkages, Decentralisation, Participation, Coordination Communication, Supervision	361-376
Plans and Programmes	376-380
Conclusion	380-381
<u>Cooperative Credit Organisation (DCCCB)</u>	381-409
Introduction	381-383
The Cooperative Movement in West Bengal	383-386
Organisation of Cooperative Credit in the Hill Areas : Linkages, Decentralisation, Participation, Coordination Communication, Supervision	386-402
Functions of DCCCB	402-408
Conclusion	408-409
<u>Evaluation</u>	409-412
Notes and References	413-425
 <u>Chapter VI : ORGANISATIONAL DYNAMICS : PERCEPTION OF THE OFFICIALS, THE NON-OFFICIALS AND THE BENEFICIARIES : SURVEY RESULTS</u>	 426-473
Socio-Economic Profile of the Respondents	426-438
Organisational and Management Issues	439-473
Decentralisation, Participation and Initiatives	439-445
Coordination	445-452
Communication	452-458
Supervision	458-462
Pattern of Relationship Among the Officials, Non-officials and Beneficiaries	462-469
Perception of Respondents on Achievements and Failures	470-473
 <u>Chapter VII : SUMMARY OF FINDINGS AND CONCLUDING OBSERVATION</u>	 474-487
BIBLIOGRAPHY	488-504
APPENDIX	505-509