

## DECLARATION

*I hereby declare that the thesis entitled, "ETHICS IN ADMINISTRATION: PROBLEMS AND SOME WAYS TO REINFORCE IT" submitted to the University of North Bengal in partial fulfilment of the requirements for the award of the degree of Doctor of Philosophy in Philosophy is a record of original research work done by me, under the supervision and guidance of Prof. Jyotish Chandra Basak, of the Department of Philosophy, University of North Bengal, and the thesis has not formed the basis for the award of any Degree/ Diploma/Associate-ship/Fellowship or any other similar titles before.*

Place: N.B.U

Date: 12/12/2022

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(Joly Roy)



No. :

Date :

12/12/2022

## Certificate

*Certified that the thesis titled "ETHICS IN ADMINISTRATION: PROBLEMS AND SOME WAYS TO REINFORCE IT" submitted by Joly Roy in partial fulfillment of the Ph. D. Programme in Philosophy is a bonafide research work. This work has not been submitted anywhere previously for any other degree of this or any other University. Further, it is confirmed that the candidate has complied with all the formalities as per the requirements of the University of North Bengal.*

*It is hereby recommended the thesis may be processed for adjudication by the experts.*

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## Document Information

Analyzed document	Joly Roy_Philosophy.pdf (D151353740)
Submitted	11/29/2022 10:57:00 AM
Submitted by	University of North Bengal
Submitter email	nbuplg@nbu.ac.in
Similarity	0%
Analysis address	nbuplg.nbu@analysis.arkund.com

## Sources included in the report

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Ph. D. thesis Submitted to the University of North Bengal in partial fulfilment of the requirement for the degree of Doctor of Philosophy in Philosophy Title of the Thesis ETHICS IN ADMINISTRATION: PROBLEMS AND SOME WAYS TO REINFORCE IT Prepared by Smt. Joly Roy Under the Supervision of Prof. Jyotish Chandra Basak DEPARTMENT OF PHILOSOPHY UNIVERSITY OF NORTH BENGAL DIST: DARJEELING INDIA  
CONTENT CHAPTER I: Introduction 1-13 What necessitated this study Objectives of the Study Review of Literature Research Questions Methodology Brief Outline of Chapters CHAPTER II: Insights from the Indian Tradition and Praxis: Arthaśātra Tradition and the Nītiśāstra Tradition 14-65 Prelude Arthaśātra tradition Need of statecraft Somedeva Suri's view Kamandakiya Nītiśāra Śukra's Nītiśāra Tiruvalluvar's Tirukkural Epilogue References CHAPTER III: Rājdharma: A Coinage for Good Governance in Ancient India 66-79 Rājdharma in Epics Rājdharma in Manusmṛiti References CHAPTER IV: Administrative Corruption: Causes and Remedies 80-106 What is corruption? Factors responsible for corrupt practices Some recommendations for the eradication of corruption Concluding observations References CHAPTER – V: Ethical Codes: The Reinforcement of Morality in Administration 107-140 A prologue Sorkin's insight Power and its nature: views of some great masters An analysis of integrity CHAPTER VI: Conclusion 141-148 Limitations of the Study; Scope for Further Research;

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## ACKNOWLEDGEMENT

Writing a thesis is indeed a time-taking and difficult job as well as worthwhile. In my case, it was indeed a long journey. Right from the time of my admission to the Ph. D. programme till the date many things happened in my life that shook me, tore off me, gladdened me, and sometimes saddened me. Sometimes I was almost on the verge of collapse thinking that only resignation to fate is the lone way left to me. It is during this span that I moved from my school teaching job to a college lecturer job. After a couple of years, I decided to change my college as it was becoming increasingly difficult to concentrate on my research work there. This relocation also took its toll as it took some time to settle down in a new college. Entering into marital life, the birth of my son indeed made me jubilant. However, the prolonged illness of my father and his subsequent passing away made me grief-stricken so much that for a couple of months I could not concentrate on my work. when I had been trying hard to overcome this, it is exactly at this time the covid-19 pandemic hit the world and again disrupted my journey.

During this long journey, as I said, on more than one occasion, for different problems, decided to even discontinue this programme. In such moments of crisis, some people tried, in every possible way, to rescue me from my plight and agony. If I do not mention their name, my soul will not remain content. One among them is the person who agreed to supervise my work indeed of his initial reluctance. Even during very turbulent phases of my life his calm composure and words of solace (like—ok, don't worry, everything will be fine! Think from a different angle and convert disadvantages to your advantages! Try to take the world the way it presents itself! You can change yourself, not others!) worked like medication. These statements of him worked like a potion in my mind and life. I find no appropriate words to convey my gratitude to him fearing that words may not

express properly what I want to verbalize. Sir, I shall ever remain grateful to you. I want you to remain my guide for the rest of my life.

My association with the Department of Philosophy, University of North Bengal, is a deeply-rooted one as it is this department which made me what I am today. When I joined this university, I had little idea about the university system. But during my days at the University, I experienced the vastness of the knowledge of my teachers and the cordial relations that they maintained with students and research scholars. I did my M. A. from here and then remained in touch with my teachers in this Department. It is they who groomed me with their best efforts. Hence, I must mention their names and express my gratitude to them with modesty. They are: Prof. Kantilal Das, Prof. Debika Saha, Prof. Nirmal Kr. Roy, Prof. Koushik Joardar, Prof. Laxmikanta Padhi, Prof. Anirban Mukherjee, Smt. Anureema Bhattacharyya, Dr. Ngaleknao Ramthing, Dr. Swagata Ghosh, and Dr. Mayank Bora. It might have happened that I could not remain in touch with all of them. But their scholarship and affection were indeed sources of encouragement for me. Some teachers who taught me have retired now. I also express my indebtedness to them. I simply want to say, professors—you are the masters who shaped my life and career. I shall ever remain grateful to you!

I also want to express my gratitude to the staff of the Department, the Library, and other branches without whose help I could not have completed the work.

A home is a place which creates an ambience for work. Without their support, encouragement, and prayers it would not have been possible to embark on such a project. I am fortunate to have such a family. I, therefore, would like to convey my regards to my late father Jogendra Nath Roy and Smt. Bimala Roy. Without their sacrifices, it was a distant dream for a student like me to complete higher studies. To my son, Sriyan Shaw, who silently accepted and adjusted to my struggle, I would like to say—you

are my inspiration. I extend my heartfelt thanks to my father-in-law Munilal Shaw, my elder sister and her husband-Mamoni Deb and Ranjay Deb, for their patience and backup during the process of my thesis. There are no words to express my gratefulness to my husband, Sumit Shaw, for his constant encouragement and endless support. Thanks to my niece, nephew, relatives, and other family members who always encouraged me to chase my dream.

My colleagues at Balurghat Mahila Mahavidyalaya played an important role during my voyage. Principal sir Dr. Biman Chakraborty and my colleague Dr. Amit Ray, Dr. Kiran Sunar, and Sri Shyamal Tudu, were so supportive during the course of my research work that I shall ever remain indebted to them. I also thank many other friends of mine whose names I could not mention here due to the paucity of space, but whose support was indeed immense.

Joly Roy 12/12/2022  
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